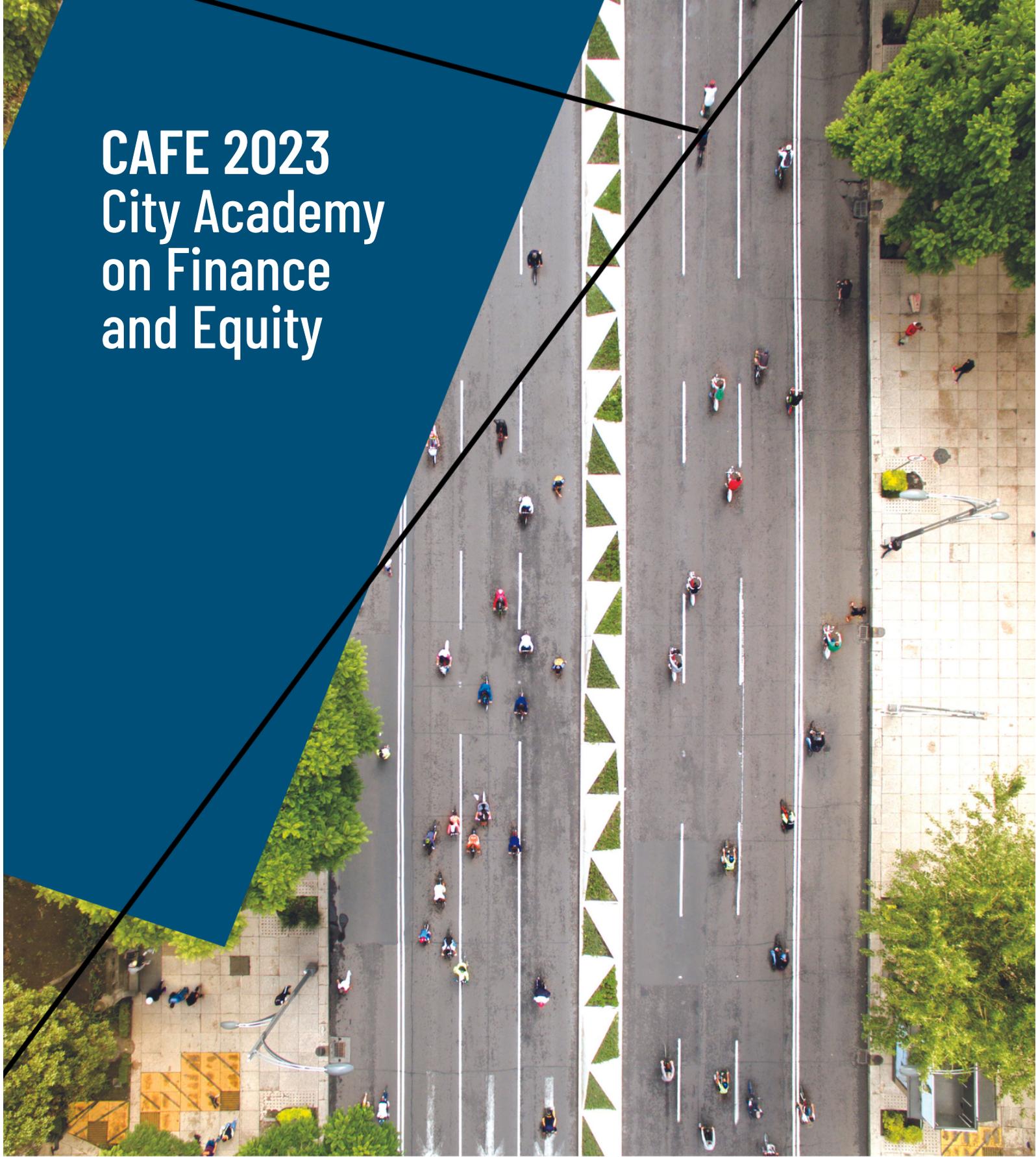


CAFE 2023 City Academy on Finance and Equity



Implementing agencies



Funding partners



City Academy on Finance and Equity (CAFE)

Overview

This Academy aims to empower city officials with useful concepts, approaches and tools to plan and finance sustainable and equitable infrastructure projects based on the most appropriate **financing structure** and **equity and inclusion approach**.

The CFF team has developed a comprehensive curriculum of resources focused on infrastructure finance and equity and inclusion, including numerous relevant regional and sectoral examples. This training is being offered to CFF partner cities for the first time, following high demand for training on these two topics in previous CFF phases of operation.

The training curriculum has been developed based on cities' and experts' advice. The delivery of the training will take into consideration each city's specific needs and circumstances to the extent possible. As part of the delivery, there will be multiple opportunities for each city to learn from peers. All sessions will be recorded and all resources will be forwarded to the city so that other city officials can also access the training.

- **What:** 30+ hour training course, covering infrastructure finance and equity and inclusion. The course is broken down into 2 longer instalments, plus a webinar series.
- **When:** February - July 2023.
- **Where:** Primarily virtual/hybrid, with potential in-person delivery for the second instalment.
- **Who:** The training will be offered to select participants (mid- to senior level officials) from the city's technical team and other relevant departments, jointly agreed upon.
- **How:** The course will include a mix of trainer-led and interactive sessions, including peer-to-peer exchanges.

Objectives



Component 1 (financing infrastructure): At the end of the course, city officials shall: be familiar with financial terminology and concepts; understand the different types of municipal, public, international and private finance options available for infrastructure projects, and contextualise them within your relevant sector; be able to create a simple business case and situate it within the project development cycle; and follow current trends in how urban infrastructure is financed.



Component 2 (equity and inclusion): At the end of the course, city officials shall: be familiar with the relevant terminology and principles (e.g., equity, inclusivity, equality); understand how to ensure that these principles are embedded in policies, processes and impacts, and apply them in the context of infrastructure finance and your relevant sector; assess and mainstream other thematic equity and inclusion issues in your work.

The CAFE in the CFF process

The CAFE is a key step in the CFF process, as outlined in all city-specific Learning and Training (L&T) Plans. The objective of this Academy is to support the preparation of the project, to upscale actions and enable replication. There is a clear link between the CAFE and other capacity development activities, such as the Financial Options Analysis, which relies on the understanding of basic financial terms and frameworks provided as part of the first part of the CAFE. The Academy can also help with the scoping and development of technical outputs such as business and operational models and other project feasibility studies, while enabling the application of key concepts and tools to other sectoral and city-wide projects and strategies.

List of contents

Component 1 (financing infrastructure):

- Infrastructure finance terminology and concepts
- Municipal finance options: key actors and instruments
- Public / international finance options: key actors, instruments and arrangements (including blended finance)
- Private finance options: key actors, instruments and arrangements
- How to build a business model (considerations, modelling basics, costs and benefits, risks)
- The financing process, especially with respect to international climate finance sources
- Current trends in infrastructure finance
- Sector-specific finance considerations for (1) the energy and buildings sector, (2) the resilience/adaptation to climate change sector (specifically nature-based solutions), and (3) the waste sector (specifically the formalisation of waste collection).

Component 2 (equity and inclusion):

- Equity and inclusion terminology and concepts
- Designing policies with people, fairness and justice at the centre of decision-making
- Rooting processes in genuine engagement with a broad and diverse set of stakeholders, particularly those suffering from inequality and the impacts of climate change
- Putting in place clear mechanisms for measuring, monitoring and evaluating both the direct impacts and the distribution of impacts of climate action across the population
- Integrating E&I principles within a sector's technical, financial and governance characteristics
- Thematic contents and training on topics such as equitable green jobs and retraining of workers, informality, intersectionality, gender equity, etc.

Format of delivery

The training will be delivered between February and July 2023, based on your city's and the CFF team's availability. It will be delivered in 3 instalments, going from introductory to more sector-specific content. Select city officials - the list will be agreed upon jointly - are expected to attend all of the sessions. There are no additional costs for your city's participation in the virtual sessions.



For any questions, please contact your Senior Project Advisor, City Coordinator and Regional Engagement Manager, who will be able to assist you.

You can also contact the CFF at contact@c40cff.org

City Academy on Finance and Equity – CAFE



Regional

Introductory

Topics: Introduction to Finance and Equity & Inclusion

Delivery mode: Virtual training, organised by region:

- Asia
- Africa
- Latin America (Spanish and Portuguese sessions)

Total time: 12 hours (divided into 4 days with 3-hour sessions each day)

Dates: February and March

Thematic

Topics: Specific insights related to Finance and E&I

Delivery mode: Webinar, organised by topic and region:

Total time: Up to 10 hours (1-hour webinars)

Dates: Between March and May



Sectoral

Sectoral

Topics: Sector-specific considerations related to Finance and E&I

Delivery mode: In-person (tbc), organised by sector:

- Waste
- Energy & Buildings
- Adaptation (nature-based solutions)
- Transport (bespoke package)

Total time: 12-20 hours (divided into 2-4 days of workshops)

Dates: May, June and July